

2022, Vol. 10, No. 3



# The fintech transformation of banking: Governance dynamics and socio-economic outcomes in spatial contexts

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# ABSTRACT

**Objective:** The objective of the article is to identify and systemize the governance dynamics and related socioeconomic consequences of the fintech transformation in banking, while acknowledging spatial contexts. **Research Design & Methods:** The research framework comprised Global Production Networks (GPN), Global

Value Chain (GVC), and co-evolutionary approaches to guide a systematic literature review in the Scopus, Web of Science, and Taylor & Francis databases for 2016-2021. The final sample comprised 76 sources that became the basis for selective coding and the synthesis of the results.

**Findings:** Fintech impacted banking governance by creating a dual and interrelated system of global financial networks and a 'mosaic' of territorial financial ecologies and ecosystems, where incumbent banks held an important but not exclusive position. The fintech-enhanced governance transformations had both positive socioeconomic effects (improved efficiency, expanded range of services, and inclusion of unbanked or under-served customers) and negative effects (over-indebtedness, surveillance, and exclusion of some customers). Wider socio-economic consequences refered to sustainable development and changes in economic and social behaviour.

**Implications & Recommendations:** A research framework and agenda for future studies related to the dynamics of fintech-driven governance in banking have been elaborated. The article derives the immediate and wider economic and social consequences of fintech-driven transformations. The results can also be applied in public policies oriented towards sustainable socio-economic development.

**Contribution & Value Added:** The study provides theoretical and policy-relevant contributions. Firstly, it broadens the research on the transformation of banking governance in the spatial context. Secondly, it contributes theoretically by proposing a research framework of GVC and GPN governance augmented by a co-evolutionary perspective. Thirdly, the article informs policy that seeks financial inclusion for cohesive and sustainable development.

Article type:	research article		
Keywords:	banking sector;	fintech; governance; global produc	tion networks; global value chains
JEL codes:	F65, G21, L23, (	D14	
Received: 30 D	ecember 2021	Revised: 28 May 2022	Accepted: 31 May 2022

# Suggested citation:

Gancarczyk, M., Łasak, P., & Gancarczyk, J. (2022). The fintech transformation of banking: Governance dynamics and socio-economic outcomes in spatial contexts. *Entrepreneurial Business and Economics Review*, 10(3), 143-165. https://doi.org/10.15678/EBER.2022.100309

# INTRODUCTION

Governance in the banking industry has been undergoing extensive transformations due to technological innovations, interrelated with market, legal, and social factors. Financial technologies (fintech) reconfigure existing activities, create new activities, and allow new entrants to change the industrial structure (Arslanian & Fischer, 2019; Hill, 2018; Livesey, 2018; Nicoletti, 2017; Scardovi, 2017). The industrial transformation is addressed by regulations towards customer-centric financial services, enhanced by the Covid-19 pandemic (Zachariadis & Ozcan, 2017; Fu & Mishra, 2020; Ozili, 2020; Wójcik & Ioannou, 2020; Wójcik, 2020). These processes lead to the changes in bank governance, *i.e.* institutional structures that regulate the functioning of this industry and affect its economic outcomes (Williamson, 2005; Colombo *et al.*, 2019). Progressive digitization is also driven by the needs of the most demanding markets and disadvantaged or unbanked customer groups and results in socio-economic consequences, such as inclusion or exclusion from banking services (Bhagat & Roderick, 2020; Salampasis & Mention, 2018).

We are in the process of profound digital transformations of banking, when a plethora of governance forms and unequivocal economic and social outcomes coexist, depending on the spatial (geographical) context of countries and regions. There are considerable research gaps in addressing these transformations, which calls for the identification and systemization of the observed changes to inform further research and policy. Firstly, the existing literature on technological transformation in banking focuses on the efficiency and market expansion of fintech businesses and their new business models, rather than on banks (Tanda & Schena, 2019; Vives, 2017; Boot, 2017; Scardovi, 2017). The transformations of banking with a focus on governance and its spatial dimensions are underexplored (Lai & Samers, 2021; Wójcik, 2021; Ozili, 2018; Kleibert, 2020). This corresponds to the general scarcity of finance research in finance literature on global governance, including global value chain (GVC) and global production networks (GPN) literature (Coe, Lai, & Wójcik, 2014; Kleibert, 2020). Secondly, the research frameworks of GPN and GVC focus on how discrete governance forms (such as the firm, market, and network) affect value migration, upgrading, and territorial development. These theories call for enhancement by dynamic-evolutionary and context-sensitive approaches to capture the high pace of industrial transformations, fluid and emergent rather than discrete and ultimate governance, and related outcomes (Ponte & Sturgeon, 2014; Chen & Hassink, 2022; Lai & Samers, 2021; Coe & Yeung, 2019; Gong & Hassink, 2019; Gong & Hassink, 2020). Thirdly, the economic and social outcomes of technological changes in banking are not unequivocal, thus hindering appropriate policy actions (Langley & Leyshon, 2020; Wójcik, 2020).

Consequently, this article aims to identify and systemize the governance dynamics and related socio-economic consequences of the fintech transformation in banking, while acknowledging spatial contexts. We performed a systematic review of the literature in Scopus, Web of Science, and Taylor & Francis, which represents a unique approach since existing reviews in this area are narratives. As a conceptual background for the literature review, we adopted GVC and GPN approaches (Coe, 2021; Gereffi *et al.*, 2005; Gereffi & Lee, 2016; Gereffi, 2018; Coe & Yeung, 2019) and a co-evolutionary approach (Gong & Hassink, 2019).

In response to the research gaps stated above, the article provides theoretical and policy-relevant contributions. Firstly, it broadens the research on the transformation of governance in the spatial context (Coe, 2021; Gereffi *et al.*, 2005; Gereffi, 2018; Brun *et al.*, 2019). It expands knowledge of the governance dynamics and outcomes in the underexplored banking industry, driven by fintech and moderated by spatial contexts. We identify various concurrent governance solutions and their socio-economic outcomes in the banking industry, depending on geographical contexts. Secondly, this study contributes theoretically by proposing a research framework of GVC and GPN governance augmented by a co-evolutionary perspective. This framework is valuable to identify and explain the dynamics and variety of fintech-driven governance, as it acknowledges the interactions and mutual influences of the transforming banking industry with other agents in spatial contexts (Gong & Hassink, 2019). Thirdly, the article informs policy that seeks financial inclusion for cohesive and sustainable development (Chatterjee, 2020; Frost, 2021; Lai & Samers, 2021; Mehrotra, 2019). It identifies not only digital transformations in banking governance, but also wider socio-economic consequences for financial and GVC inclusion, power, and wealth distribution (Wójcik, 2021). Moreover, this research explains these unequivocal and varied consequences using context conditions.

In the next section, we will present the conceptual background and a research framework to guide the literature review. Then, the methods of systematic literature review and synthesis will be presented. Finally, we will report and discuss the results, specify the contribution, and derive a research agenda.

# LITERATURE REVIEW AND THEORY DEVELOPMENT

#### Fintech Transformative Mechanisms and Banking Governance

Governance represents the institutional structure or sets of rules that regulate a system and affect its performance (Williamson, 2000, 2005; Colombo *et al.*, 2019). Consequently, it embraces the patterns of activities performed by relevant entities, collaborative arrangements, and power relations among these entities, public regulation, and the coordination of spatial distribution of economic activity, all of which produce differing socio-economic effects in various spatial contexts (Gomber *et al.*, 2017; Williamson, 2000). These governance patterns are strongly affected by technological factors that underlie the composition of activities in socio-economic systems and entities executing these activities (Williamson, 2005; Łasak & Gancarczyk, 2021). The digital transformation in financial services is one of the most profound both in terms of structural changes and the value of an investment in fintech (Coe *et al.*, 2014; Kleibert, 2020). We refer to fintech as both ICT-based innovations in financial services and their embodiment or agency as fintech businesses or fintech industry (EBA, 2017; Gomber *et al.*, 2017; Wójcik, 2021; Lai & Samers, 2021).

Fintech innovations and businesses affect the execution and performance of major banking activities, including accounts holding, payments, loans, and credits (Appleyard, 2020; Popelo *et al.*, 2021; Scardovi, 2017). They do so through six mechanisms that can be systemized according to the ascending effect (Gross, 2009; von Briel *et al.*, 2018; Łasak & Gancarczyk, 2022). The first of them is compression which is a mechanism that provides for the reduction of time to exercise activity, such as the use of Big Data (BD) in credit scoring by human agents. The conservation mechanism reduces resources required for banking activity, *e.g.*, automated customer identification and authorization when processing transactions (Babajide *et al.*, 2020). The mechanism of expansion ensures the increased availability and scope of banking activities, *e.g.*, mobile payments performed by customers, while substitution replaces one activity with another, *e.g.*, digital banking replacing real bank branches (Wonglimpiyarat, 2017). The combination mechanism involves reconfiguring existing activities to integrate them into a new system, *e.g.*, mobile wallets (Son & Kim, 2018). Ultimately, the most radical generation mechanism brings about completely new activities, such as crowdfunding platforms (Cicchiello, 2020; Pinkow, 2022; Riyanto *et al.*, 2018).

The mechanisms and effects mentioned might explain the changing patterns of activities in banking and the rules of coordination. However, banking governance should also consider the composition of entities and their relationships, legal arrangements, and coordination of the spatial distribution of economic activity, all of which produce different socio-economic effects in various spatial contexts (Gomber *et al.*, 2017). These issues can be addressed with the GVC and GPN governance approaches.

# Digital Transformation of Governance From the Perspectives of GVC and GPN

The GVC and GPN approaches focus on how differentiated governance structures affect value creation, capture, and appropriation, and the upgrading and sustainable development of the participants involved in these structures (Coe & Yeung, 2019; Ponte & Sturgeon, 2014). Upgrading means improving the relative competitive position through the development of capabilities to advance into higher value-adding activities (Gereffi & Lee, 2016; Gereffi *et al.*, 2005). Recently, the range of governance participants expanded from industrial actors to government, labour, regions, clusters, and society at large (Ponte *et al.*, 2019; Gereffi, 2018; Gereffi & Lee, 2016). Consequently, industrial upgrading remains a normative target; however, it turns out to be an interim objective to achieve territorial socio-economic development (Coe, 2021; Ponte *et al.*, 2019; Coe & Yeung, 2019).

The upgrading and development depend on the type of governance, which implies power relations and actors' positions in GVC or GPN structures, and rules of collaboration (Gereffi *et al.*, 2005; De Marchi *et al.*, 2018). The perspectives of GPN and GVC propose a useful lens of how technological standardization and initial capabilities affect generic governance and how governance impacts the prospects for upgrading and development of industries and territories. Generic governance structures comprise the firm, market, and networks (captive, relational, modular) (Gereffi *et al.*, 2005; Jacobides *et al.*, 2018). The GVC and GPN emphasize network governance with a dominant role of leading firms that coordinate suppliers and their own subsidiaries. Hierarchical or captive networks are associated with high technological standardization and low initial resources and capabilities of governance participants compared to the leaders. These relationships raise dependence and offer limited opportunities to share value and upgrade (Gereffi *et al.*, 2005). Regardless of technological standardization, higher resources and capabilities of network participants produce more balanced, heterarchical governance, which enhances value sharing and development (Gereffi *et al.*, 2005).

More recently, the GVC and GPN approaches have also suggested other governance determinants, such as public regulation and societal movements relevant for strategic coupling within global governance (Gereffi & Lee, 2016; Coe & Yeung, 2019). Responsible banking services are fundamental to economic stability and sustainable development; therefore, these services are regulated at the national and international levels (Bömer & Maxin, 2018). Additionally, both the GVC and GPN perspectives seek to recognize new forms of governance driven by technology and social group behaviours (Coe, 2021; Ponte *et al.*, 2019). However, in the GVC and GPN literature, financial services and banking are underexplored, despite their fundamental importance, both as entities with distinct governance and as intermediary services included in other industrial value chains (Kleibert, 2020). Only recently did the perspectives of GPN and GVC acknowledge the specificity of financial services as global financial networks (GFN) and the structure of the GVC network (Coe *et al.*, 2014; Ponte *et al.*, 2019).

Similarly to other development processes of evolutionary and multidimensional nature, the governance dynamics and related outcomes require the investigation of complex and interrelated factors in multiscalar spatial contexts of countries and regions (Fornahl & Hassink, 2017; Knight & Wójcik, 2017; Trippl *et al.*, 2015). This also applies to banking governance that reveals differences depending on the context of initial socio-economic development and institutional factors, such as government involvement, legal arrangements, and historical paths (Wójcik, 2020; Lai & Samers, 2020; de Goede, 2020). The perspectives of the GVC and GPN are well equipped to describe how discrete governance structures affect industrial and territorial development. However, they are less able to describe the dynamics of governance structures from process and contextual angles. These issues can be addressed by an evolutionary perspective on industrial dynamics, recently adopted in studies on transformations of financial services (Chen & Hassink, 2022; Coe & Yeung, 2019; Lai & Samers, 2021).

The evolutionary perspective acknowledges the complexity of industrial change by investigating a broad array of relationships among agents and factors in the historical, path-dependent perspective (Martin & Sunley, 2006; Frenken & Boschma, 2007; Gancarczyk & Ujwary-Gil, 2021). Within evolutionary research, the concept of *co-evolution* is distinct in emphasizing the concurrent structural changes of entities due to their interactions and mutual influences, rather than unidirectional influence (Ter Wal & Boschma, 2011). The co-evolutionary perspective encourages investigating how relevant actors, such as banks, fintech companies, regulators, and customers, interact to produce governance changes along with economic and social impacts (Gong & Hassink, 2019; Chen & Hassink, 2022). It is also context-sensitive in explaining variegated development paths and outcomes (Gong & Hassink, 2020).

# **Research Framework**

Figure 1 highlights a research framework for a systematic review of the literature specified in the Research Methodology section. The major inference is reflected in the solid upper boxes linked with bold and solid arrows, which suggest fintech impacting governance change that, in turn, induces socio-economic outcomes (Williamson, 2000, 2005; Colombo *et al.*, 2019; Lai & Samers, 2020; de Goede, 2020). In the related dotted boxes, the expected fintech influences, governance changes, and outcomes are specified with the terms to code the review results. Technological impacts must be considered in conjunction with spatial contexts and external shocks that affect fintech developments, governance changes, and socio-economic outcomes (non-bolded solid arrows; the terms to code the literature review in the dotted boxes) (Coe & Yeung, 2019; Ponte & Sturgeon, 2014; Coe, 2021; Ponte *et al.*, 2019).

Besides the major relationships among the framework components (both bolded and non-bolded), the framework also acknowledges coevolutionary feedback relationships and interactions among the components that may happen in the longer run, as suggested with the dotted arrows (Chen & Hassink,

2022; Coe & Yeung, 2019; Lai & Samers, 2021). For instance, fintech affects governance changes; however, the new governance (power relations, lead firms) may influence the directions of fintech development, and thus new governance.



Figure 1. The research framework of fintech-driven banking transformations and their results Source: own elaboration.

The framework uses the existing constructs of fintech mechanisms and governance in a novel way, by conceptualizing relationships among these constructs to produce socio-economic outcomes. These novel inferences can be specified as the following propositions:

**Proposition 1:** Fintech transformative mechanisms produce socio-economic effects through changes in governance acting as a mediator of this relationship. That is, fintech mechanisms affect governance changes that, in turn, generate socio-economic outcomes.

**Proposition 2:** Spatial contexts embracing varied economic and institutional systems and historical paths affect the adoption of fintech mechanisms, governance changes, and ultimate socio-economic outcomes. Given the idiosyncratic initial conditions, spatial contexts can explain ambiguous socio-economic outcomes from fintech.

**Proposition 3:** In the long run, fintech mechanisms, governance, spatial contexts, and socio-economic outcomes reveal feedback relationships.

The research framework will lead systematic literature to address questions resonating with the aim of this article:

- **RQ1:** How does existing research describe the fintech-driven dynamics of governance in banking, depending on the spatial context?
- **RQ2:** How does the existing research describe the socio-economic effects of the banking governance transformed by fintech in various spatial contexts?
- **RQ3:** What are the causalities between fintech mechanisms, governance, and socio-economic outcomes in various spatial contexts?

# **RESEARCH METHODOLOGY**

The method comprised the development of the research framework (Figure 1), systematic literature review, data coding, and synthesis of results (Xiao and Watson, 2019; Tranfield, Denyer, and Smart, 2003). The *systematic literature review* was performed in the large and recognized databases of Scopus and Web of Science, and the Taylor and Francis database covering the leading journals and book series emphasizing geographical contexts. Keywords 'finan \* technolog \*' or 'fintech \*' and 'bank \*' or 'finan \* serv \*' were used, generating 793 Scopus results, 299 WoS results, and 339 T and F results. The query was

limited to social sciences and related sciences (*e.g.*, excluding medical or physical sciences), and to the most intense publication period in this field, *i.e.*, 2016-2021. The reviewed literature predominantly refers to the period after the crisis of 2007-2009 to the present. Due to the premature stage of this research area, the search comprised peer-reviewed articles, books, book chapters, and conference papers.

Two researchers examined the titles, abstracts, and keywords of the initial samples and selected publications dealing with banks and fintech in spatial contexts (*e.g.*, global, national, regional). The publications that did not cover all three components of banks, fintech, and territorial conditions were excluded. After compiling the results and removing repetitions, we identified an interim sample of 114 items for full text review, which resulted in 62 sources (marked with '\*' in the reference list). Considering the premature research stage, a manual search was performed to avoid possible inadequacies and delays in coding and indexing by the databases (Hoon, 2013). This generated 14 additional items (marked with '<sup>+</sup> in the reference list), giving a total final sample of 76 sources. In the final sample, the academic peer-reviewed articles counted 50 items, while the remaining peer-reviewed references included monographs, book chapters, and conference articles. The sample comprised predominantly conceptual and review articles (80%). Original empirical evidence proved to be scarce and often based on qualitative case studies (20%).

According to the framework (Figure 1) that adopts recognized theories with their established concepts, we applied selective (closed) and deductive (theory driven) coding (Villiger et al., 2021; Tranfield, Denyer, and Smart, 2003). To code the types of the major constructs, we used the terms included in Figure 1 and explained earlier in the Literature Review and Theory Development (Hoon, 2013). For instance, the types indicated for governance inform whether fintech mechanisms transform it to market or network or hierarchy. These coding terms were used as keywords for the search within the final sample of articles (Villiger et al., 2021). In the absence of particular code terms, we inferred and classified the types of the major constructs based on their descriptions, such as hierarchical governance inferred from power relations being top-down and dominated by particular entities. Two researchers reviewed the articles and independently coded the information. Manual coding was enhanced by tabulations with search codes and quotations, or paraphrases evidencing the classifications. After independent coding, the researchers exchanged information and discussed inconsistencies, eventually arriving at a consensus on the classification of terms and causalities among the main constructs (Hoon, 2013; Breslin & Gatrell, 2020). Inconsistencies appeared predominantly when the coding was based on inference from articles that directly did not quote the search terms. This process resulted in one set of coding tables, which were later jointly discussed and synthesized into results tables included in the manuscript. The synthesis was an iterative process of analyzing the results with reference to the conceptual foundations and the research framework (Breslin & Gatrell, 2020).

## **RESULTS AND DISCUSSION**

#### Fintech-Driven Changes in the Governance of the Banking Sector

The impact of fintech mechanisms depends on the geographical context (*e.g.*, varied government involvement, socio-economic advancement, initial development of banking), with a profound effect in developing countries (Table 1).

In the Global South and China, where digital solutions fill the market gap, fintech represents not only the substitution of standardized banking functions but also the substitution of banks as intermediaries (Langley, 2016; Brown & Piroska, 2021; Kong & Loubere, 2021). Examples include credit scoring and lending in developing countries with weak banking systems (e.g., DigiFarm in Africa) (Brooks, 2021) or public governance that allows the replacement of banking activities with fintech (e.g., lending platforms and an industry-specific JD platform in China) (Kong & Loubere, 2021). In countries with strong banking sectors (e.g., Western European countries) and/or public governance protective of incumbent banks (e.g., India), digital solutions replace predominantly individual functions and complement extant activities with resource conservation and time compression rather than substitute banks (Chiu, 2017; Singh, 2019; Jain & Gabor, 2020). However, this general observation should be nuanced with respect to customer segments and regions within national markets (Hammerschlag *et al.*, 2020). Fintech performs spatial expansion and substitution, and generation of the offerings for the underserved and unbanked market segments in poorer regions, regardless of the country's wealth (Clarke, 2019; Dawn-Burton, 2020 Campbell-Verduyn, Goguen & Porter, 2019).

Type of fintech mechanisms	Relevant findings	Selected articles
	In the UK, the substitution of traditional lending in the poorer re- gions and disadvantaged market segments in cities	DawnBurton (2020)
Substitution	Lending platforms from the UK, the USA, and China heading to- wards developing economies	Clarke (2019)
Substitution	Systemic substitution of banks as intermediaries in the Global South	Langley (2016) Brown and Piroska (2021) Brooks (2021)
	Fintech substituting banks in rural China	Kong and Loubere (2021)
Expansion	Expansion of geographical reach and substitution by AI and algo- rithms on a global scale	Campbell-Verduyn, Goguen and Porter (2019)
Compression/	Fintech complementary to banks in the Western countries with the developed banking system	Chiu (2017) Lao (2020)
Conservation	Government-led Indian digital identification project complemen- tary to banks' system	Jain and Gabor (2020)
Generation	Regulation limits the reach of crowdfunding in Europe to national markets.	Cicchiello (2020)
Combination	Mobile wallets and payment ecosystems in China, Europe, and the US with applications in Brazil, Indonesia, and Kenya	Omarini (2018) Iman (2018)

Table 1. Fintech transformative mechanisms in banking in the spatial context

Source: own study.

Based on fintech mechanisms, the reviewed studies reflect a breakthrough transformation of governance, comprising the scope of activities, power relations, and types of actors. Table 2 profiles the dynamics and variety of co-existing governance solutions.

The transforming governance is described using both generic and recognized governance modes and new governance specific to digitalization. Regarding the fintech impact on *generic governance modes* (the firm, network, market), many banks adopt fintech substitution within their internal governance (Lai, 2020). The depth of transformation ranges from the traditional governance scope with material infrastructures to own digital subsidiaries to purely virtual status (Lai, 2020; Kleibert, 2020). Fintech enables the reduction of some resources (*e.g.*, physical branches) and aggregating functions (*e.g.*, mid-office splitting to the front and back offices). Consequently, the governance scope becomes functionally shortened, but expanded geographically with new channels of communication to serve customers (*e.g.*, the Internet and mobile banking in rural areas) (Kong & Loubere, 2021; DawnBurton, 2020).

However, cost pressures reinforced by the 2007-2009 crisis, scale economies, the expansion of fintech businesses, and regulations enhancing this expansion, and the recent Covid-19 pandemic accelerated a more profound governance change (Wójcik & Ioannou, 2020). This included a transition from the bank's internal governance to network and market governance in collaboration and competition with new entities offering bank services (Langley, 2016; Brown & Piroska, 2021; Bömer & Maxin, 2018). The new actors comprise fintech companies, BigTechs (GAFA in the United States and BAT in China), and other manufacturing and service companies that extract value and upgrade to higher value-adding functions, such as credit scoring, lending, and advisory (Brown & Piroska, 2021). The result is an even more functionally shortened governance of banks, which, according to the most radical scenario, could be reduced to clearing houses (Langley, 2016). However, the geo-graphical and market scope is often expanded by collaboration with global fintech specialized in selected functions, such as creditworthiness assessment of creditworthiness (*e.g.*, the EFL platform), payments, and P2P lending (Bernards, 2019; Clarke, 2019).

Governance type and dynamics	Relevant findings	Selected articles
Generic governance modes (market, network, the firm) (from the bank governance to networks and markets)	Fintech stimulates a transition from bank internal govern- ance to networks and markets on a global scale.	Langley (2016) Brown and Pi- roska (2021)
Public vs private governance (from public governance of pri- vate banks to the increased im- portance of private governance	Development finance integrated with commercial micro- finance by private fintech corporations in poorer countries EFL established commercial networks with banks, micro- finance institutions, credit scoring firms, and retailers in	Langevin (2019) Brooks (2021) Bernards (2019)
in operations and regulations /sandboxing/)	Latin America, Africa, Indonesia, and Russia. Strengthened public post-crisis regulations; fintech sand- boxing in the UK driven by corporate interests	Brown and Pi- roska (2021)
Fintech-specific governance	Emergent governance <i>through, with,</i> and <i>by</i> algorithms on a global scale	Campbell-Ver- duyn, Goguen, and Porter (2017)
(emerging modes of governance based on standardization and algorithms)	Governance as an information infrastructure augmented by technologies on a global scale	Campbell-Ver- duyn, Goguen, and Porter (2019)
	Platform economy as governance that represents reinter- mediation of banking services	Langley and Leyshon (2021)
Hierarchical vs heterarchical governance (from hierarchical	Governance from banks as intermediaries towards ecosys- tems, then hierarchization with monopolistic power of BigTechs	Langley (2016)
dominance of banks to heterar- chical networks of banks, fintech, and BigTechs to hierar-	Disruption of traditional intermediaries; banks creating own platforms; the new platforms often linked with in- cumbent institutions	Clarke (2019)
chical dominance of banks and BigTechs)	Maintenance of postcolonial asymmetric power relations and dependence among countries, and firming these rela- tions with digitized financial infrastructures (SWIFT, BD)	Langevin (2019) de Goede (2021)
Financial ecosystems (emerging forms of network governance	Power relations become polycentric; governance from banks as intermediaries towards multi-actor and place- based financial ecologies with the retained position of banks in Western countries; banks sticky to home coun- tries but with expanded spatial reach	Langley (2016) Lai and Samers (2021)
for retail markets and place- based projects; public and pri-	The financial system comprising a mosaic of smaller, terri- torial financial ecologies	Lai (2020) Ap- pleyard (2020)
vate entities, including banks)	Alternative governance in parallel with traditional systems	DawnBurton (2020)
	Fintech concentrated around the established centers with related financial and Internet industries	Chen and Hassink (2022)
Global financial networks (global networks of city finan- cial centers maintaining its posi- tion; new financial centers in Asia; new fintech-driven centers in high tech clusters and mid cit- ies; preserved spatial distribu- tion of labour; possible labour reductions by fintech)	New financial centers in Asia but the retained position of older hubs in London, New York, and Europe; offshore mid- and back-office functions in India and the Philippines	Lai <i>et al</i> . (2020)
	Fintech transformation to be led by banks and BigTechs; outsourcing by banks to mid-size financial centers in non- core cities; IT substitution will retain extant governance and the power of large financial centers; fintech busi- nesses grow in technology centers rather than financial centers in the USA	Wójcik and Ioan- nou (2020) Wójcik (2020) Wójcik (2021)
	Integration of bank functions and relocation; offshoring to Asia and Eastern Europe based on bank subsidiaries and outsourcing	Kleibert (2020)

Table 2. Fintech-driven dynamics of banking governance in spatial contexts

Source: own study.

The reviewed literature often addresses private governance (governance by private entities) vs public governance (regulations and policies by public entities). Post-crisis regulations tightened the control over risks in incumbent banks but also opened banking to the entry of commercial nonbank entities (Basel III arrangements, Payment Services Directive 2) (Campbell-Verduyn et al., 2017). In the UK and the USA, the sandboxing and RegTech initiatives aim to protect customer interests, promote financial inclusion, and ensure legal compliance of fintech innovation and businesses. In general, the regulation of fintech expansion is more comprehensive and restrictive in the North with strong bank sectors than in the developing and growing countries of the Global South (Chiu, 2017). On the other hand, public involvement in sandboxing in the UK is criticized for being too permissive and promoting the corporate interests of fintech, rather than protecting customers and alleviating risks (Brown & Piroska, 2021). Corporate activity in public regulation represents a shift from public governance of private banks to private governance (Campbell-Verduyn et al., 2017). The role of corporate private governance is also observed in the World Bank's development initiatives towards financial inclusion (Arner et al., 2020). In Africa, these initiatives were entered by private fintech platforms owned by Western corporations (Langevin, 2019; Brooks, 2021). The platforms dominated microfinance, bundling it with other business services, such as product development and economic advisory (Kong & Loubere, 2021). In China, similar corporate initiatives of large platforms with diversified financial and product development services (Alibaba, Tencent, JD) have recently been embraced by the state control, while earlier they featured a liberal policy (Chiu, 2017; Kong & Loubere, 2021).

The transition from the bank to network governance, the increased role of private vs public governance in banking, and the advancement of financial technologies towards complex functions, stimulated the conceptualizations of *fintech-specific governance*, such as algorithmic governance or platform governance (Campbell-Verduyn *et al.*, 2017; Langley & Leyshon, 2021). Complex functions performed by artificial intelligence and complex service architectures enabled by application program interfaces form a technology-based regulatory mechanism deemed as an additional discrete governance type (Campbell-Verduyn *et al.*, 2019). This mechanism is designed and controlled by humans; nevertheless, it is also enabled to perform some activities independently, learn, and determine lending decisions (Bernards, 2019; Waliszewski & Warchlewska, 2020). Fintech governance attempts to combine high standardization with customization and personalization to enhance an expansion of services from the Global North to the South (Brooks, 2021; Coetzee, 2018). This means the geographical expansion and the insertion of territories and enterprises from the developing countries into GVCs of financial and nonfinancial corporations. However, the personalization of user accounts by platforms atomizes users, *i.e.* reduces their interactions to platform algorithms, while breaking the embedded territorial, industrial, and personal networks (Brooks, 2021).

The transition towards networks, private governance, fintech-specific governance, and expanded representation of actors have been associated with the evolution of coordination and power relations. Regarding the coordination, banks became disintermediated due to the shortening governance scope and co-opetition with other service providers. This marked the transition from *hierarchical governance* with bank dominance towards *heterarchical* governance, with more balanced and democratic power relations (Okoli & Tewari, 2020; Kraus *et al.*, 2021). However, further evolution has been perceived as reintermediation with new hierarchical dominance shared by BigTechs and banks rather than fintech businesses (Langley, 2016; Clarke, 2019). Besides technology and public regulation (sandboxing, Reg-Tech, open banking), the driving force was Covid-19, which raised risk avoidance and shortages to funding fintech, thus reaffirming the position of strong incumbents with financial power and access to customer markets on a global scale (Wójcik & Ioannou, 2020; Lai, 2020). Increasingly diversified BigTechs form proprietary markets for a range of financial and nonfinancial products and hold diversified assets, including large datasets of customers (Bernards, 2019). The associated network effects and the growing role of private governance strengthen corporate dominance and could lock in customers and territories (Campbell-Verduyn, Goguen & Porter, 2017; Singh, 2019).

The above governance transformations (generic, public vs private, fintech-specific, hierarchical vs heterarchical) reveal important territorial specifics; nevertheless, they are not fundamentally oriented at geographical aspects. They mark general processes informing the functioning and emergence of spatial

bank governance, *i.e. global financial networks* and *financial ecologies or financial ecosystems*. Financial ecologies are systems targeted at geographical environments that comprise networks of private and public actors, *e.g.*, banks, fintech, public entities, enterprises and customers (Langley, 2016; DawnBurton, 2020). They can be considered place-based and directed at projects relevant to their target territories (Lai, 2020; Chen & Hassink, 2022; Appleyard, 2020). Financial ecosystems form flexible, project-tailored structures without predetermined lead roles in particular projects (Langley, 2016; Lai & Samers, 2021). The actors gather to implement the project, but they can be both local and global entities with an international reach (*e.g.*, crowdfunding platforms). Since the functioning of the system is often platformbased, the leaders in specific projects act as multisided platforms that link other actors.

*Global financial networks* (GFN) capture banking governance within a broader array of financial and advanced business services (Coe *et al.*, 2014; Wójcik, 2021). This view resonates with banks as lead firms within modular networks of coordinating platforms (fintech) and specialized service providers (Knight & Wójcik, 2017). The GFN concept considers banks anchored in global financial centers (cities) and offshore jurisdictions offering favorable taxation. Enhanced by digitalization, GFNs retained scope and established financial centers maintained their position after the 2007-2009 crisis, with prospects to continue this scope and leadership despite Covid-19 (Cassis & Wójcik, 2018; Wójcik & Ioannou, 2020). Recent changes in GFN include the increased role of new financial centers in Asia (Lai, 2020; Lai *et al.*, 2020). Ultimately, we do not observe globalization in reverse in the functioning of GFNs as global hubs related to world cities and favorable tax jurisdictions; although, governments might take actions to prevent tax avoidance by offshore jurisdictions (Lai *et al.*, 2020).

Another perspective of GFN considers the dispersion of labour in banking governance. Higher value-adding activities of front offices are retained in financial hubs. Fintech-driven standardization of lower value activities in mid and back offices enables their integration for scale economies, and then relocation to mid-income and/or developing countries of Eastern Europe (e.g., Poland) and Asia (e.g., India and Philippines) (Lai, 2020; Wójcik, 2021 Kleibert, 2020). More profound changes might occur in the labour structure of offshore activities due to the substitution of human activities by increasingly advanced AI. Jobs can be retained in locations where skilled human resources perform more complex functions at lower labour costs (Wójcik & Ioannou, 2020; Kleibert, 2020). Besides the predominance of large-city financial hubs, the development of fintech businesses enhanced midsize and nonfinancial centers. High-tech start-ups prefer technology hubs and related industrial clusters for access to knowledge and capital (Chen & Hassink, 2022).

# Socio-economic Outcomes in Geographical Contexts

The fintech-driven dynamics of governance is responsible for socio-economic effects that differ, depending on geographical contexts (Table 3).

Type of govern- ance dynamics	Relevant findings	Selected articles
	In the Global North, networks of banks and new entrants address cus- tomers' expectations of tailored and personalized services.	Omarini (2018)
	Loans from non-bank entities enhance inclusion but also social divisions in the Global South by excluding entrepreneurially unskilled borrowers.	Bhagat and Ro- derick (2020)
From the bank governance to	The role of fintech in financial inclusion is heterogeneous in the Global South countries.	lman (2018)
networks and markets	Covid-19 pandemic accelerates digital services and e-commerce in de- veloping countries.	Trisnowati <i>et al.</i> (2020)
	Network and market-based P2P lending and crypto-currencies fuel spec- ulation and abuses on a global scale.	Janin and Gabor (2020) de Goede (2020) Wójcik (2020)

Table 3. The spatial socio-economic consequences of fintech-driven governance dynamics in banking

Type of govern- ance dynamics	Relevant findings	Selected articles	
	Financial marketization as a type of financialization remains uneven ac-	Langley (2016)	
	cording to racial, occupational, or social classes in the South and accord-	Lai and Samers	
	ing to different categories of investors in the Global North (HFT).	(2021)	
	Deregulation towards open banking improves the availability and quality of services in the EU.	Döderlein (2018)	
	Fintech supports the policy for financial inclusion and poverty alleviation	Demir <i>et al</i> .	
	in the Global South.	(2018 <i>,</i> 2020)	
	Despite the fintech expansion, socio-economic inequalities in accessing	Demirgüç-Kunt et	
The increased role	bank services are preserved in poorer countries.	al. (2020)	
of private vs pub-	Change in the African countries' policy towards refugees – from aid to	Bhagat and Ro-	
lic governance	self-sufficiency based on financial inclusion.	derick (2020)	
	Accelerated economic development in the Global South, fintech-based microfinance for agriculture impacts product development, labour, and	Kong and Loubere (2021)	
	sectoral structure; development of e-commerce.	(2021)	
	Excessive inclusion (failed loans) in poor countries leads to over-indebt-		
	edness and resource extraction.	Langevin (2019)	
	The exploitation of poorer countries by large fintech platforms from the	Boamah and	
	Global North	Murshid (2019 <mark>)</mark>	
	BD credit scoring enable financial inclusion of the consumers lacking	Langevin (2019)	
	credit history in the Global South		
	Algorithms personalize investment portfolios for sophisticated inves-	Gupta and Xia	
	tors, mostly in developed economies. Psychometric credit scoring and BD assess the creditworthiness of the	(2018)	
The emergence of	unbanked, but the criteria are inadequate for the Global South.	Bernards (2019)	
fintech-specific	Inclusion is problematic and obscured by surveillance and social stratifi-	Completellar	
governance	cation through BD that reaffirm the established inequalities on a global scale.	Campbell-Ver- duyn <i>et al</i> . (2017)	
	Mobile money and payments enhance inclusion and self-sufficiency be-	Glavee-Geo <i>et al</i> .	
	haviours among the poor and unbanked.	(2019)	
	Rapid digitalization (e.g., cashless transactions) excludes some consum-	Wójcik (2020)	
	ers, predominantly in the South.		
	Alternative service providers (e.g., crowdfunding platforms) broaden the opportunities and improve borrowers' bargaining position against banks	Nicoletti (2017)	
	on a global scale.	, - <i>1</i>	
Dynamics from hi	Diversified providers of payment and lending enhance or allow for a de-		
Dynamics from hi- erarchical to het-	mocratization of relationships among customers and service providers	Chiu (2017)	
erarchical to hier-	on a global scale.		
archical power re-	BigTechs and fintech address wider consumer needs and lower capital costs compared to banks in a global context.	Tanda and Schena (2019)	
lations	BigTechs assume the power to impact socio-economic structures in the	Boot (2021)	
	South.	. ,	
	By merging finance with other products, diversified platforms affect	Lai and Samers	
	purchasing behaviours, labour, and industrial structures.	(2021)	
	Ecosystems enhance social networking (like WeChat or Weibo in China, Oi Paggo in Brazil, M-PESA in Kenya) and private-public networking (X-	Zhang-Zhang et	
nancial ecosystems	Road platform in Estonia).	al. (2020)	
	Opportunity for farmers and SMEs from developing countries to grow on	Brooks (2021)	
	international markets and access technologies.	Brooks (2021)	
	Changes in socio-spatial relations: institutional relationships within en-	DawnBurton	
	trepreneurial ecosystems, digital inclusion via social platforms, exclusion	(2020) Lai <i>et al</i> .	
	of digitally unskilled participants, inequalities in access due to technical limitations.	(2020)	
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Type of govern- ance dynamics	Relevant findings	Selected articles
Dynamics of GFN – established cen- ters versus new fi- nancial hubs	Stagnation or decrease of employment in the major financial centers; the new financial centers in developing countries are weaker compared to developed economies	Wójcik and Ioan- nou (2020)
	Reduction of standardized jobs in developed countries; in mid and low- income countries, the creation of new jobs vulnerable to technological substitutions	Lai <i>et al.</i> (2020)
	In developing countries, the growing role of cities and their networks in establishing links with international markets	Scardovi (2017)
	The development of new financial centers and networks due to loca- tional choices of fintech and related absorption of labour from other sectors in China	Chen and Hassink (2022)

Source: own study.

The governance dynamics from the bank to networks and markets enhance the diversifications of services and customization to individual needs in Western countries (Omarini, 2018; Boot *et al.*, 2021). In Global South, fintech businesses enable financial inclusion, however, with varying degrees in different countries (Bhagat & Roderick, 2020; Coffie *et al.*, 2020; Kim, 2020). At the same time, customers lacking ICT-Internet skills and resources suffer exclusion (Trisnowati *et al.*, 2020). These processes vary depending on the context, *e.g.*, they focus on the change from cash-based to a cashless society in the Chinese market, transfer of remittances in African refugee camps, or organization of payment for the unbanked in Brazil (Iman, 2018; Jagtiani & Lemieux, 2018; Kim, 2020). External shocks, such as the 2007-2009 financial crisis and Covid-19, have strengthened the role of the fintech industry, thus accelerating inclusion and reinforcing financialization (Langley, 2016; Lai *et al.*, 2020; Lai & Samers, 2021). However, compared to bank governance, markets and networks weaken safeguards against speculation and legal abuses (e.g., financing terrorism, washing money laundering) (Jain & Gabor, 2020; de Goede, 2020).

Related to the effects of networks and markets are the outcomes from the increased impact of *private versus public governance*. In the North, the deregulation of open banking and the entry of nonbank commercial entities improved the quality of financial services (Döderlein, 2018; Hodson, 2021; Passi, 2018; Zetzsche *et al.*, 2020), and stimulated e-Commerce and consumption (Chen *et al.*, 2017). Select disadvantaged market segments turned to alternative finance, e.g., P2P lending (Maskara *et al.*, 2021; Jagtiani and Lemieux, 2018; Suryono *et al.* 2021). However, regulatory sand-boxes with fintech participation are perceived as amplifying fintech risk behaviours at the cost of customer protection (Boot *et al.*, 2021; Brown & Piroska, 2021).

In the South, private governance of fintech platforms is engaged in development policy (Demir *et al.*, 2020; Jalil *et al.* 2022) transforming it from aid-based to oriented on self-sufficiency (Bhagat & Roderick, 2020). The enabling role of private platforms comprises the provision of microfinance to the unbanked in the the peripheries, money transfers from migrant workers (Gupta & Xia, 2018), economic development through job creation and the development of e-Commerce and agriculture (Coffie *et al.*, 2020; Kong & Loubere, 2021). The research also reports some negative effects, such as over-indebtedness (Langevin, 2019), and exclusion of failed lenders, illiterate in banking (Boot *et al.*, 2021). The farreaching impacts are the preservation of inequalities in accessing finance (Demirgüç-Kunt *et al.*, 2020) and the extraction of scarce resources from poorer societies (Boamah & Murshid, 2019).

Emergent *fintech-specific governance* enables better adjustment to sophisticated investors with ICT-Internet skills in Western economies (Gupta & Xia, 2018; Langevin, 2019). In the South, mobile services, algorithms, and AI allow for the assessment of the unbanked and SMEs lacking credit history and thus enhance their access to basic loans (Agarval & Zhang, 2020; Chen and Yoon, 2021; Campbell-Verduyn *et al.*, 2019; Kong & Loubere, 2021). Technological standardization inevitably leads to over-simplification of the formatted psychometric criteria and abstraction of other abilities in credit scoring, such as productive capacity (Bernards, 2019). The creditworthiness criteria adopted from the North are often inadequate, and rapid digitalization excludes customers unwilling or unable to transact cashless (e.g., in Brazil, China, Ghana, Indonesia) (Bernards, 2019; Glavee-Geo *et al.*, 2019; Iman, 2018;

Kapron, 2018; Langley & Leyshon, 2021). Threats from algorithm-based surveillance, control, social stratification, inadequate assessment criteria, and improper use of customer data are universal, still more pronounced in developing countries (Clarke, 2019; Lai & Samers, 2021). In addition, automation and robotization cause job losses in standardized bank activities.

The change in power relations and dynamics *from hierarchical bank dominance (disintermediation) towards more democratic, heterarchical governance* improved the bargaining position of lenders to achieve more favorable financing conditions and capital cost on a global scale (Nicoletti, 2017; Chiu, 2017). This effect is especially significant in developing countries of Africa, South America, and South-East Asia (Fenwick and Vermeulen, 2020; Glavee-Geo et al., 2019; Kim, 2020). Services distributed by non-bank providers contribute to poverty reduction, higher consumption, and lower consumer discrimination (Boamah & Murshid, 2019; Demir *et al.*, 2020; Glavee-Geo *et al.*, 2019; Tanda & Schena, 2019). More far-reaching consequences are changing consumer behaviours (self-control over investments, more sophisticated demand), labour markets (enhanced employment in rural areas), and the development of the sharing economy in the global context (Lai & Samers, 2021). On the other hand, BigTechs reintermediate banking towards a new hierarchization with the power to reshape the socio-economic structures (*e.g.*, Chinese company Taobao enhancing employment in rural areas and reversing massive migrations to cities) (Boot, 2021; Tanda & Schena, 2019; Lai & Samers, 2021).

*Financial ecosystems* represent platforms for social networks and foster cooperation through private or private-public groups both in the North and South (Zhand-Zhang, 2020). Ecosystems address the problems of poor infrastructure, bank account shortages, and noncash payments as exemplified by mobile payment ecosystems absent from traditional banks in Kenya, Nigeria, and Uganda (Babajide *et al.*, 2020; Iman, 2018; Wójcik, 2021). Furthermore, financial ecosystems ensure a broadened choice of diversified financing (Łasak, 2022; Zetzsche *et al.*, 2020). The resulting changes in sociospatial structures include reduction of inequalities and exclusion, as well as responsiveness to territorial specifics and overcoming local resource constraints (DawnBurton, 2020; Jiao *et al.*, 2021; Lai *et al.*, 2020).

Global financial networks are oriented towards investment projects that could link the rich North with the poorer South (Chen & Hassink, 2022; Passi, 2018). Due to the fintech innovations, the established banking centers experience stagnation and decrease in employment, *e.g.*, in some standardized functions of financial analytics (Wójcik & Ioannou, 2020). Concurrent labour increases in outsourcing centers or subsidiaries in developing countries could be temporary and vulnerable to technological substitutions (Lai *et al.*, 2020; Kong & Loubere, 2021). Emerging financial centers in Asia and new agglomerations of fintech companies lead to a greater spatial polarization and development opportunities for new territories stimulated by the demands of high-tech experts for life quality (Mainelli, 2006).

# Discussion

We have identified and systemized the impact of fintech on governance dynamics in banking and related socio-economic consequences in spatial contexts. In response to *RQ1 regarding fintech-driven governance dynamics*, this research identified the emerging, dual, and interrelated system of global financial networks and a mosaic of territorial financial ecologies or ecosystems, where incumbent banks hold an important but not exclusive position (Lai, 2020; Coe *et al.*, 2014). The GFNs are networks with banks as lead firms seeking large investment projects on a global scale (Wójcik & Ioannou, 2020; Wójcik, 2021; Kleibert, 2020). Financial ecosystems address retail customers, firms, and place-based projects by connecting territorial private and public actors, global, national, and regional entities, as well as various categories of financial service providers, such as banks, fintech, and BigTechs (Langley, 2016; Lai, 2020; DawnBurton, 2020). The dual system embraces global (GFN) and local (ecosystems) focus (Chiu, 2017; DawnBurton, 2020). The latter is increasingly important against the advancing virtualization of bank branches in medium-sized and small locations with limited access to both retail and investment finance (Wójcik & Ioannou, 2020).

The GFN and ecosystems are interrelated and can be combined in funding projects (DawnBurton, 2020). Financial ecosystems target local projects, nevertheless, they can source from global finance providers, *e.g.*, a firm from a particular region or country ecosystem can access crowdfunds in global financial or technological centers (Scardovi, 2017; Brooks, 2021; Chen & Hassink, 2022; Wójcik, 2021).

Fintech mechanisms profoundly affected the functions, configurations, geographical reach and dispersion, and the type of actors in banking (Chen & Hassink, 2022). The synthesis observation is that the governance scope has been functionally shortened, integrated, and opened to network collaboration with nonbank entities. At the same time, this scope has been expanding geographically, both in terms of markets, collaborators, and labour offshoring. Digitalization and external shocks (crises, pandemic) improved rather than reversed globalization in banking (Boamah & Murshid, 2019; Lai *et al.*, 2020).

In response to RQ2 regarding the socio-economic outcomes of fintech-enhanced governance in spatial contexts, our research has identified not only industry-market effects but also wider consequences for poverty alleviation and sustainable development (Arner *et al.*, 2020; Iman, 2018; Babajide *et al.*, 2020). In the Global North and countries with developed banking sectors, direct effects complement the existing banking system and include improved efficiency, an expanded range of services and their upgrade (customization and personalization), as well as the inclusion of unbanked or underserved market segments (Omarini, 2018). However, there are also downside effects of overindebtedness, surveillance, and exclusion due to the lack of literacy and resources in ICT-Internet (DawnBurton, 2020; Friedline *et al.* 2020). In the South and countries with less developed or absent bank systems, direct effects are more profound, involving the substitution of traditional banking, the provision of basic financial services and inclusion into GVCs. The above-referred downside effects also turn out to be fiercer than in the North (Bhagat & Roderick, 2020; Trisnowati *et al.*, 2020).

In terms of the larger consequences for poverty alleviation and sustainable development, in the North, the literature supports the direct effects of inclusion rather than poverty reduction. Bank policies are more restrictive than in the South, but rather reactive than proactive in the attempt to integrate technological changes and fintech businesses into the legal framework and banking governance (Knaack & Gruin, 2020). This raises strong calls for more public participation and proactivity in ensuring sustainable development, by protecting customers and public interests against power asymmetries and excessive dependence from private nonbank entities. In the South and less developed countries, fintech-driven governance more fundamentally changes economic and social behaviours. Fintech businesses, predominantly from the North, are integrated into government policies against poverty, and in the development policies of international organizations (Arner et al., 2020). It is still inconclusive and supported by limited research whether financial inclusion through fintech alleviates poverty and ensures sustainable development. Furthermore, in less developed countries, the dark side of fintech-driven governance could be more pronounced in power asymmetries, dependence, resource extraction, capitalization on personal data, and reaffirming inequalities (Campbell-Verduyn et al.; 2017; Langevin, 2019). A unique case is China, which developed one of the two largest fintech sectors in the world, avoiding dependence on the North in this area (Kong & Loubere, 2021). Following technological and market breakthrough, policies for wealth and sustainable development in less developed countries need to recognize a more place-based and evolutionary approach regarding consumer behaviours and services upgrade to mitigate the negative consequences referred to. These observations are in compliance with Proposition 2, which assumes the explanatory power of the spatial context with respect to the type and depth of fintech-driven transformative processes and ambiguous socio-economic outcomes.

*Our findings can also be discussed in theoretical terms.* Most of the literature is limited to the impact of fintech on operational efficiency and market expansion in banking (Arslanian & Fischer, 2019; Nicoletti, 2017). Unlike this predominant stream, our research focused on early and scarce literature that introduces governance in spatial contexts as an interim outcome and mediator of the relationships between fintech and socio-economic outcomes (Coe, 2021; Gereffi, 2018). When spatial governance is introduced as a mediator, reasoning expands from technology and efficiency to power relations, competition and dominance, access to resources, and development possibilities for individuals, societies, and territories. The governance approach improves a broader understanding of the effects of fintech transformation in banking. Consequently, the reviewed literature proves the relevance of GPN and GVC logics that assume technological changes that impact governance and raise socio-economic consequences. *These findings support Proposition 1 that assumes the mediating role of governance* 

when studying socio-economic consequences of fintech. We emphasize the logics, since these approaches represent a way of reasoning rather than are directly quoted. This calls for more studies that explain bank transformation from the angle of GPN and GVC governance.

Moreover, in compliance with Proposition 3, our research revealed a coevolutionary perspective on digital changes in banking. These transformations are path-dependent, dynamic, and interactive, i.e., mutual influences take place among banks, fintech in the long run, and in spatial contexts (Gong & Hassink, 2019; Gong & Hassink, 2020). The territorial context and history explain the coexistence of varied governance solutions and outcomes (Martin & Sunley, 2015). Besides the substantial dynamics of governance discussed above, the reviewed literature also reflects the intellectual efforts and theoretical evolution from explaining transformations through established modes (market, network, firm, public or private governance) to conceptualizations of new modes (fintech-specific governance, GFNs, and ecosystems). In response to RQ3 regarding the relationship among fintech mechanisms, governance, and socio-economic effects, our research supported the role of governance as a mediator between fintech and the referred effects. It also evidenced the feedback relationships among the studied constructs and their dependence on spatial contexts.

#### CONCLUSIONS

#### Contribution

This research advances the knowledge of the transformation of industrial governance (Coe, 2021; Gereffi *et al.* 2005; Gereffi, 2018; Brun *et al.*, 2019). In particular, it systemizes the fintech-driven dynamics and outcomes of the governance in the under-researched banking industry. The value of the findings is based on profiling the variegated structures and socio-economic outcomes and explaining this variety by contextual differences. To the best of our knowledge, the systematic review is unique in this research area, thus enhancing knowledge accumulation.

Theoretical and methodological contributions comprise the elaboration and corroboration of a research framework of GVC and GPN governance augmented by a co-evolutionary perspective. This research model proved valuable in the identification and explanation of change and variety in fintechdriven governance (Coe & Yeung, 2019; Ponte & Sturgeon, 2014). The framework recognized the causal relationships between fintech, governance, and socio-economic outcomes in geographical context (Gong & Hassink, 2020; Chen & Hassink, 2020). Furthermore, the framework treated governance as a mediator of fintech impact on banking (Coe, 2021; Gereffi *et al.*, 2005; Gereffi, 2018; Brun *et al.*, 2019). Instead of seeing the transformation in banking as a unidirectional influence of fintech, it acknowledged the interactions and mutuality between incumbent banks and new entrants (Gong & Hassink, 2019). Furthermore, the framework recognized the geographic context as an explanation of the varied governance and its outcomes for societies and territories (Gong & Hassink, 2020; Chen & Hassink, 2020). The research framework and the findings reported above should be relevant for further empirical studies of context-sensitive industrial transformations.

This study also informs policies seeking financial inclusion for cohesive and sustainable development (Chatterjee, 2020; Frost, 2021; Lai & Samers, 2021; Mehrotra, 2019). The findings identify causal relations between governance types and socio-economic outcomes, *e.g.*, balancing private and public governance and hierarchization vs heterarchization to ensure both efficiency and protection of social interests. Moreover, the findings acknowledge wider consequences of technological transformation than just efficiency gains. They point to power and wealth distribution, changes in social and economic structures, and the rights of individuals. Plausible reasons for differing outcomes from fintech transformations are heterogeneous territorial conditions, which calls for a place-based policy approach (Trippl *et al.*, 2015; Ter Wal & Boschma, 2011; Fornahl & Hassink, 2017).

## Limitations and Research Agenda

We focused on peer-reviewed academic literature rather than on empirical reports and evaluations to address research questions and propositions and to understand the scientific knowledge in the field (Xiao & Watson, 2019; Tranfield *et al.*, 2003). The academic literature in this area is scarce and emerging in

terms of original empirical studies. Conceptual and review articles based on empirical reports and evaluations dominate and their conclusions and propositions require further empirical corroborations. This research reflects the limitations of the accumulated academic knowledge, but it brings the value of systemizing and aggregating this knowledge according to the rules of scientific validity and reliability.

We also need to acknowledge the limitations of the findings that come from the early stage of the literature and the available evidence. The existing literature on fintech-driven transformation in banking is mainly focused on legislative changes and on operational efficiency and market expansion of banks (Arslanian & Fischer, 2019; Nicoletti, 2017). Wider consequences for economic and social inclusion or exclusion and territorial development are underexplored, particularly with regard to empirical research. Moreover, both empirical research and conceptual articles in this area focus on developing countries and the Global South, while the Global North and developed countries are less discussed (Lai & Samers, 2021; Kong & Loubere, 2021).

In the area of banking governance, there is a need for comprehensive empirical verifications of the relationships between particular structures and socio-economic effects in spatial contexts, such as ecosystems and financial inclusion of the unbanked under differing external conditions (Appleyard, 2020; DawnBurton, 2020). Furthermore, it is important to reveal the mechanisms of these causal relationships, such as power relations and dominance that affect the quality of services and sustainable development, depending on the territories considered (Fornahl & Hassink, 2017). Different configurations of governance modes could also be investigated, such as the combination of dominant public or private governance with fintech-specific governance in particular locations. Finally, we need more studies investigating the future development of fintech-driven governance in banking and its consequences, such as divergence or convergence of governance in homogenous or contrasting environments (Frenken & Boschma, 2007).

In the area of socio-economic outcomes, one of the critical issues is whether financial inclusion through fintech enables poverty alleviation and territorial sustainable development. These consequences can be explained by spatial context differences and therefore need to be addressed in comparative studies (Lai & Samers, 2021; Chen & Hassink, 2020). The importance of territorial conditions in explaining the variety of governance transformations and related outcomes calls for treating the context as a study object and not only as a moderator or control variable (Gong & Hassink, 2020).

Consequently, we need comparative studies that apply clearly defined spatial units of analysis. The reviewed literature uses comparative units of the Global South and North, unspecified categories of developed and developing economies, or focuses on individual countries. The former approach might be too general and simplistic, while the latter is overly detailed to make appropriate generalizations; our research necessarily follows these biases. Future studies might direct the focus on comparisons between clearly defined contexts. These can be either contrasting contexts, *e.g.*, specified developed and less developed countries, or large samples of homogenous contexts, or they can match global networks of individual banks in different spatial conditions. It is also important to consider the digitalization of banking governance in the context of other parts of financial markets, *e.g.*, capital markets and cryptocurrencies (Arslanian & Fischer, 2019). Comparative research that is context-sensitive can better address the issue of wealth and sustainability of fintech transformation in banking.

Ultimately, the reviewed literature suffers from the ambiguities of findings on the impact of fintech on governance and socio-economic spheres (Wójcik, 2021; Wójcik & Ioannou, 2020; Wójcik, 2020). To address this ambiguity, we classified the main constructs according to spatial environments and time perspectives. In the countries of the Global North, governance dynamics and socio-economic outcomes of fintech were found to be different from those of the Global South. Moreover, the conclusions and findings were also different in earlier articles from those of more recent articles. These resolutions and interpretations proved to be consistent with the theoretical framework that emphasizes the importance of context and the evolutionary perspective (Chen & Hassink, 2022; Gong & Hassink, 2020). Consequently, the findings and interpretations supported the corroboration of the framework and its usefulness for further research.

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# Acknowledgements and Financial Disclosure

The publication has been supported by a grant from the Priority Research Area "Society of the Future" under the Strategic Programme Excellence Initiative at the Jagiellonian University. The authors would like to thank the anonymous referees for their useful comments, which allowed to increase the value of this article.

# **Conflict of Interest**

The authors declare that the research was conducted in the absence of any commercial or financial relationships that could be construed as a potential conflict of interest.

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## Published by Cracow University of Economics – Krakow, Poland